Interfolio Materials Needed for P&H Packet

Table of Contents

APPOINTMENTS – FULL-TIME	3
CLINICAL TRACK — APPOINTMENT AS AN INSTRUCTOR	3
CLINICAL TRACK – APPOINTMENT AS AN ASSISTANT PROFESSOR	4
CLINICAL TRACK – APPOINTMENT AS AN ASSOCIATE PROFESSOR	5
CLINICAL TRACK — APPOINTMENT AS A PROFESSOR	6
RESEARCH TRACK — APPOINTMENT AS AN INSTRUCTOR	7
RESEARCH TRACK – APPOINTMENT AS AN ASSISTANT PROFESSOR	8
RESEARCH TRACK – APPOINTMENT AS AN ASSOCIATE PROFESSOR	9
RESEARCH TRACK — APPOINTMENT AS A PROFESSOR	10
EDUCATION TRACK — APPOINTMENT AS AN INSTRUCTOR	11
EDUCATION TRACK — APPOINTMENT AS AN ASSISTANT PROFESSOR	12
EDUCATION TRACK — APPOINTMENT AS AN ASSOCIATE PROFESSOR	13
EDUCATION TRACK — APPOINTMENT AS A PROFESSOR	14
INSTRUCTIONAL TRACK — APPOINTMENT AS A LECTURER	15
INSTRUCTIONAL TRACK — APPOINTMENT AS A SENIOR LECTURER	16
INSTRUCTIONAL TRACK — APPOINTMENT AS AN INSTRUCTOR	17
INSTRUCTIONAL TRACK — APPOINTMENT AS A SENIOR INSTRUCTOR	18
INSTRUCTIONAL TRACK — APPOINTMENT AS A PROFESSOR OF THE PRACTICE	19
INSTRUCTIONAL TRACK — APPOINTMENT AS A SENIOR PROFESSOR OF THE PRACTICE	20
TENURE TRACK – APPOINTMENT AS AN ASSISTANT PROFESSOR	21
TENURE TRACK – APPOINTMENT AS AN ASSOCIATE PROFESSOR	22
WITH TENURE— APPOINTMENT AS AN ASSOCIATE PROFESSOR	23
WITH TENURE— APPOINTMENT AS A PROFESSOR	24
Emeritus/Emerita Professor Appointment	25
APPOINTMENTS – PART-TIME (SALARIED)	26
CLINICAL INSTRUCTOR	26
CLINICAL ASSISTANT PROFESSOR	27
CLINICAL ASSOCIATE PROFESSOR	28
CLINICAL PROFESSOR	29
Adjunct Instructor	30
Adjunct Assistant Professor	31
Adjunct Associate Professor	32
Adjunct Professor	33
APPOINTMENTS – PART-TIME (NON-SALARIED)	34
Adjunct Instructor	34

ADJUNCT ASSISTANT PROFESSOR	35
ADJUNCT ASSOCIATE PROFESSOR	36
Adjunct Professor	37
PROMOTIONS – FULL-TIME	38
CLINICAL TRACK – PROMOTION TO ASSISTANT PROFESSOR	38
CLINICAL TRACK – PROMOTION TO ASSOCIATE PROFESSOR	
CLINICAL TRACK – PROMOTION TO PROFESSOR	40
RESEARCH TRACK - PROMOTION TO ASSISTANT PROFESSOR	41
RESEARCH TRACK - PROMOTION TO ASSOCIATE PROFESSOR	42
RESEARCH TRACK – PROMOTION TO PROFESSOR	43
EDUCATION TRACK – PROMOTION TO ASSISTANT PROFESSOR	44
EDUCATION TRACK – PROMOTION TO ASSOCIATE PROFESSOR	45
EDUCATION TRACK – PROMOTION TO PROFESSOR	46
Instructional Track – Promotion to Senior Lecturer	47
Instructional Track – Promotion to Senior Instructor	
INSTRUCTIONAL TRACK — PROMOTION TO SENIOR PROFESSOR OF THE PRACTICE	
Instructional Track – Promotion to Senior Lecturer	50
Instructional Track – Promotion to Senior Professor of the Practice	51
WITH TENURE – PROMOTION TO ASSOCIATE PROFESSOR	
WITH TENURE — PROMOTION TO PROFESSOR WITH TENURE	53
PROMOTIONS – PART-TIME (SALARIED)	54
CLINICAL ASSISTANT PROFESSOR	54
CLINICAL ASSOCIATE PROFESSOR	55
CLINICAL PROFESSOR	56
ADJUNCT ASSISTANT PROFESSOR	57
ADJUNCT ASSOCIATE PROFESSOR	58
Adjunct Professor	59
PROMOTION TO PART-TIME NON-SALARIED	60
Adjunct Assistant Professor	60
ADJUNCT ASSOCIATE PROFESSOR	
ADJUNCT PROFESSOR	62
CHANGE OF STATUS	63
FULL-TIME SALARIED TO PART-TIME NON-SALARIED	63
FULL-TIME SALARIED TO PART-TIME SALARIED	
PART-TIME SALARIED TO FULL-TIME SALARIED	63
CHANGE OF TRACK	64
Non-Tenure Track to Non-Tenure Track	61
NON-TENURE TRACK TO TENURE TRACK	
TENURE TRACK TO NON-TENURE TRACK	
THIRD-YEAR REVIEWS	
SECONDARY APPOINTMENTS	
RETIREMENTS, RESIGNATIONS, AND TERMINATIONS	69

APPOINTMENTS – Full-Time

Clinical Track – Appointment as an Instructor

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

Department Documents

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Updated July 2021 Page 4 of 69

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the Candidate's past, current, and future career path.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

Department Documents

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Updated July 2021 Page 6 of 69

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education)

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Department P & H Committee or equivalent recommending the appointment.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.
- Department Chair's letter to external referees.
- **3 External letters of evaluation** from referees of the same rank. (or higher).

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the candidate's past, current, and future career path and evidence of their excellence in teaching, such as a teaching statement, sample assignments, notes from students, etc.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.
- Letter from the **Department P & H Committee** or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 External letters of evaluation from referees of the same rank. (or higher).

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the candidate's past, current, and future career path and evidence of their excellence in teaching, such as a teaching statement, sample assignments, notes from students, etc.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the **Department P & H Committee** or equivalent recommending the appointment.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.
- Department Chair's letter to external referees.
- **5 External letters of evaluation** from referees of the same rank. (or higher).

- Updated CV with current email address.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception may be granted when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. Or preferably higher.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (optional).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Emeritus/Emerita Professor Appointment

Emeritus" may be recommended, at the discretion of the Executive Faculty, as a mark of recognition of a faculty member retiring by reason of age or health. If the faculty does not meet the criteria to be designated as "Emeritus" upon retirement, the suffix "Retired" will be used when the Executive Faculty wishes to recognize past services.

Candidate Documents

- Updated CV with current email address.
- Letter or documents from the candidate to support the appointment

- Letter from the Departmental Chair supporting the appointment
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.

APPOINTMENTS – Part-Time (Salaried)

Clinical Instructor

"Clinical" is a prefix added in front of the rank signifying part-time paid service of a faculty member working in a clinical role.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

Department Documents

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Updated July 2021 Page 26 of 69

Clinical Assistant Professor

"Clinical" is a prefix added in front of the rank signifying part-time paid service of a faculty member working in a clinical role.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Clinical Associate Professor

"Clinical" is a prefix added in front of the rank signifying part-time paid service of a faculty member working in a clinical role.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Clinical Professor

"Clinical" is a prefix added in front of the rank signifying part-time paid service of a faculty member working in a clinical role.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Adjunct Instructor

"Adjunct" is a prefix added in front of the rank signifying part-time, paid service of a non-clinical faculty member.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Evidence of approval/posting of the position or waiver which means providing either the Interfolio # showing national search/posting of the position or documentation of an external recruitment firm who handled the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Adjunct Assistant Professor

"Adjunct" is a prefix added in front of the rank signifying part-time, paid service of a non-clinical faculty member.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception may be granted when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Adjunct Associate Professor

"Adjunct" is a prefix added in front of the rank signifying part-time, paid service of a non-clinical faculty member.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

Adjunct Professor

"Adjunct" is a prefix added in front of the rank signifying part-time, paid service of a non-clinical faculty member.

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.
- Evidence of approval/posting of the position or waiver which means
 providing either the Interfolio # showing national search/posting of the
 position or documentation of an external recruitment firm who handled
 the hiring, or upload the waiver approved by the Provost Office.
- Copy of the offer letter signed by the candidate.

APPOINTMENTS – Part-Time (Non-Salaried)

Adjunct Instructor

"Adjunct" is a prefix added in front of the rank signifying part-time, unpaid service of the faculty member.

Candidate Documents

- Updated CV with current email address.
- Medical License or Terminal Degree Verification

Department Documents

• Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.

Updated July 2021 Page 34 of 69

Adjunct Assistant Professor

"Adjunct" is a prefix added in front of the rank signifying part-time, unpaid service of the faculty member.

Candidate Documents

- Updated CV with current email address.
- Medical License or Terminal Degree Verification

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).

Adjunct Associate Professor

"Adjunct" is a prefix added in front of the rank signifying part-time, unpaid service of the faculty member.

Candidate Documents

- Updated CV with current email address.
- Medical License or Terminal Degree Verification

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

Adjunct Professor

"Adjunct" is a prefix added in front of the rank signifying part-time, unpaid service of the faculty member.

Candidate Documents

- Updated CV with current email address.
- Medical License or Terminal Degree Verification

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

PROMOTIONS – Full-Time

Clinical Track – Promotion to Assistant Professor

Candidate Documents

- Updated CV with current email address.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

Department Documents

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception may be granted when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).

Updated July 2021 Page 38 of 69

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

- Updated CV with current email address.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

- Updated CV with current email address.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception may be granted when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education).

Department Documents

• Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.

Instructional Track – Promotion to Senior Instructor

Candidate Documents

- Updated CV with current email address.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education)

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Department P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- **3 External letters of evaluation** from referees of the same rank. (or higher).

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the candidate's past, current, and future career path and evidence of their excellence in teaching, such as a teaching statement, sample assignments, notes from students, etc.
- Official transcript of graduate, doctoral and/or medical degree and, if applicable, documentation of specialty training.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education).

- Letter from the Departmental Chair supporting the appointment and outlining the role/responsibilities in the School of Medicine.
- Letter from the Department P & H Committee or equivalent recommending the appointment.
- Department Chair's letter to external referees.
- **5 External letters of evaluation** from referees of the same rank. (or higher).

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher.

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

- Updated CV with current email address.
- Copies of 2 published manuscripts that best reflects faculty work.
- Executive Summary of the past, current, and future career path of the candidate.
- Faculty teaching evaluations/summaries (requested by the candidate from Office of Medical Education and/or Graduate Medical Education) (required)

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

PROMOTIONS – Part-Time (Salaried)

Clinical Assistant Professor

Candidate Documents

Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

Promotion to Part-Time Non-Salaried

Adjunct Assistant Professor

Candidate Documents

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 3 external letters of evaluation from referees of the same rank. or preferably higher. NOTE: For ASSISTANT professors, recommendation letters are preferred to be outside of Tulane but an exception *may be granted* when all training has been completed at Tulane. Letters from colleagues, mentors, supervisors are acceptable for ASSISTANT Professors (particularly clinical track), as they provide important info about the potential of the candidate. But stricter criteria for independent (armslength) evaluation letters are in place for senior ranks (Associate Professor or Professor).

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 4 external letters of evaluation from referees of the same rank. or preferably higher.

• Updated CV with current email address.

- Letter from the Departmental Chair supporting the promotion and outlining the role/responsibilities in the School of Medicine.
- Letter from the Departmental P & H Committee or equivalent recommending the promotion
- Department Chair's letter to external referees.
- 5 external letters of evaluation from referees of the same rank.

Change of Status

Full-time Salaried to Part-time Non-Salaried

Candidate Documents

• Updated CV with current email address.

Department Documents

• Letter from the departmental chair supporting the change of status

Full-time Salaried to Part-time Salaried

Candidate Documents

• Updated CV with current email address.

Department Documents

• Letter from the departmental chair supporting the change of status

Part-time Salaried to Full-time Salaried

Candidate Documents

• Updated CV with current email address.

Department Documents

• Letter from the departmental chair supporting the change of status

Change of Track

Non-Tenure Track to Non-Tenure Track

Candidate Documents

- Updated CV with current email address.
- Signed statement from the faculty member requesting the change in track within the non-tenure series, outline of proposed duties and responsibilities that align with the new track, and the notation of the understanding that the position in the new track does not lead to tenure and is eligible for renewal annually

- Memorandum from the department chair requesting the change, with the effective date of the change, outlining the reason for the request and the role of the faculty member in the new track, and summarizing the recommendations of the departmental committee review
- Assessment and recommendation of the departmental P & H committee or equivalent committee regarding the track change request

- Updated CV with current email address.
- Signed statement from the faculty candidate requesting the change to tenure track, and acknowledging the tenure clock and required review deadlines
- Personal/Career statement of the faculty member outlining the 3-5 year plan on the tenure track (planned strategies and approaches to meet criteria in research, teaching, and service)

- Memorandum from the department chair requesting the change, outlining the reason for the request and the role of the faculty member in the new track, and summarizing the recommendations of the departmental committee review. Effective date of the track change requested and length of the tenure clock must be included in the request
- Assessment and recommendation of the departmental P & H or equivalent committee regarding the track change request
- Verification that a national search was conducted at time of initial appointment
- Letter of support from the Center Director or equivalent (OPTIONAL)
- External letters supporting the track change (OPTIONAL)

- Updated CV with current email address.
- Signed statement from the faculty candidate requesting the track change, outline of proposed duties and responsibilities that align with the new track, and the notation of the understanding that the position in the new track does not lead to tenure and is eligible for renewal annually

- Memorandum from the department chair requesting the change with the proposed effective date of the change, outlinging the proposed duties and responsibilities that align with the new track, and summarizing the recommendations of the departmental committee review
- Assessment and recommendation of the departmental P & H or equivalent committee regarding the track change

Third-Year Reviews

Candidate Documents

- Updated CV with current email address.
- Career/Professional Statement from the faculty member highlighting their accomplishments and their goals

- Letter from the departmental chair indicating whether or not reappointment on the tenure track is recommended
- Chair's summary of the findings signed by both the chair and the faculty member
- Departmental P & H or equivalent review of the faculty member

Secondary Appointments

A full-time or part-time faculty member who contributes meaningfully to the mission of a department other than their primary appointment can receive a secondary appointment. The academic titles of faculty with secondary appointments will have a prefix of "Adjunct" before their rank in the secondary appointment.

Candidate Documents

• Updated CV with current email address.

Department Documents

• Letter from the departmental chair supporting the appointment also signed by the departmental chair of the primary department

Retirements, Resignations, and Terminations

Candidate Documents

• Faculty member's letter of resignation (if applicable)

Department Documents

• Letter from the departmental chair notifying the Office of Faculty Affairs of the retirement, resignation, or termination and giving the effective date